



**Department of Politics, Languages, and International Studies,
University of Bath**

Questionnaire

This questionnaire is part of my Ph.D. research on ‘Collaborative Governance and Governance Principles of Natural Resource Management: Water Management in the Lower Mekong Basin.’ The research aims to study the roles of the MRC in hydropower development planning on the mainstream Lower Mekong River Basin through the perspectives of stakeholders.

The results of the research will contribute to academia to fulfilling the concepts of collaborative governance and principles of natural resources management. In terms of policy recommendations, I hope to give some recommendations based on all perspectives from various stakeholders towards hydropower development planning which can result in better collaboration and sustainable hydropower projects in the long run.

All information gathered is confidential and will be used only for research. The identity of the respondents will not be revealed to anyone. Nobody will be able to identify you or use the information against you. For further information please contact me via email: papaisud@hotmail.com, pj318@bath.ac.uk

Upon completion of the questionnaire, please pick up a bar of soap as a token of appreciation at the reception desk of the forum.

Patchara Jaturakomol

Part 1: Personal data

1. Sex ☐ male ☐ Female
2. Age _____ years old
3. Educational Level
- ☐ Primary School ☐ Secondary School
- ☐ Bachelor's Degree ☐ Master's Degree or Higher
4. Organization
- ☐ MRCS
- ☐ National Mekong Committee
- ☐ Governments
- ☐ Local communities
- ☐ Development partners (Donors)
- ☐ Consultants
- ☐ Media
- ☐ NGOs
- ☐ Private sectors (Developers/hydropower-related companies)
- ☐ Academia (Universities/Research institutions)
- ☐ Others (please specify) _____
5. Country
- ☐ Cambodia ☐ China ☐ Lao PDR
- ☐ Myanmar ☐ Thailand ☐ Vietnam
- ☐ Other countries (Please specify) _____
6. How many times have you attended the MRC events?
- _____

Part 2: MRC Roles on Hydropower Planning

Part 2A: Good governance possesses certain principles or attributes. We like to hear your opinions on whether the following attributes constitute good governance.

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
1	An organization's authority to govern needs to be legitimate.					
2	An organization's decision-making process needs to be transparent.					
3	An organization needs to be accountable for its decisions.					
4	An organization's decision making needs to be inclusive by offering opportunities for stakeholders to participate.					
5	An organization needs to be fair and free of bias.					
6	An organization needs to integrate activities across governance organizations.					
7	An organization needs to be capable of delivering its responsibilities.					
8	An organization needs to be able to adapt to new knowledge, risks, opportunities, or performance.					

Part 2B: In addition, we also like to hear your opinions on the MRC.

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
1	The MRC's authority to govern is legitimate.					
2	The MRC's decision-making process is transparent.					
3	The MRC is accountable for its decisions.					
4	The MRC's decision making is inclusive by offering opportunities for stakeholders to participate.					
5	The MRC is fair and free of bias.					
6	The MRC integrates activities across governance organizations.					
7	The MRC is capable of delivering its responsibilities.					
8	The MRC is able to adapt to new knowledge, risks, opportunities, or performance.					

Part 2C: Please rate the degree to which the MRC adheres to the following principles of water governance

No	Statement	Not at all 1 2 3 4 5 A great extent				
		1	2	3	4	5
Enhancing the effectiveness of water governance						
1	Clearly allocate and distinguish roles and responsibilities for water policymaking, policy implementation, operational management and regulation, and foster coordination across these responsible authorities.					
2	Manage water at the appropriate scale(s) within integrated basin governance systems to reflect local conditions, and foster co-ordination between the different scales.					
3	Encourage policy coherence through effective cross-sectoral co-ordination, especially between policies for water and the environment, health, energy, agriculture, industry, spatial planning and land use.					
4	Adapt the level of capacity of responsible authorities to the complexity of water challenges to be met, and to the set of competencies required to carry out their duties.					
Enhancing the efficiency of water governance						
5	Produce, update, and share timely, consistent, comparable and policy-relevant water and water-related data and information, and use it to guide, assess and improve water policy.					

No	Statement	Not at all 1 2 3 4 5 A great extent				
		1	2	3	4	5
6	Ensure that governance arrangements help mobilise water finance and allocate financial resources in an efficient, transparent and timely manner					
7	Ensure that sound water management regulatory frameworks are effectively implemented and enforced in pursuit of the public interest.					
8	Promote the adoption and implementation of innovative water governance practices across responsible authorities, levels of government and relevant stakeholders.					

Part 3: Measuring Perception of Collaborative Process on Hydropower Planning

Part 3A: Please rate the collaborative process on hydropower planning by MRC

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
Principled Engagement						
1	All parties with a significant interest in the issues and outcome were involved throughout the process.					
2	Participants agreed about the goals of the participation.					
3	Participants sought solutions that met common needs.					
4	Participants worked together to identify information needs.					
5	Participants worked together cooperatively.					
Shared Motivation						
6	The MRC felt that what the MRC brought to the participation was appreciated and respected by other participants					
7	The MRC achieved goals better working with other participants than working alone.					
8	The decision process hindered the MRC from meeting its own mission.					

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
9	The decision process operated on the principle of mutual respect.					
10	Other participants took the MRC's opinion seriously in the course of discussions.					
11	Participants were committed to the process.					
12	Other participants were honest and sincere.					
13	Other participants were trustworthy.					
Capacity for Joint Action						
14	All participants had access to relevant information.					
15	The process operated according to mutually agreed upon ground rules.					
16	The process was managed in a neutral manner.					
17	The process provided equal opportunity for participation of all parties.					
18	The process was managed effectively.					
19	The MRC understood the information used in the process.					
20	All participants accepted the validity of information used in the process.					

Part 3B: Please rate the collaborative process on hydropower planning by MRC

No	Statement	1	2	3	4	5
		strongly disagree	disagree	neither disagree nor agree	agree	strongly agree
Joint Decision Making						
1	Partner organizations take your organization's opinions seriously when decisions are made about the collaboration.					
2	The MRC brainstorms with partner organizations to develop solutions to mission-related problems facing the collaboration.					
Administration						
3	The MRC, as a representative in the collaboration, understand roles and responsibilities of the collaboration.					
4	Partner organization meetings accomplish what is necessary for the collaboration to function well.					
5	Partner organizations (including the MRC) agree about the goals of the collaboration.					
6	The MRC's tasks are well coordinated with those of partner organizations.					

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
Autonomy						
7	The collaboration hinders the MRC from meeting its own organizational mission.					
8	The MRC's independence is affected by having to work with partner organizations on activities related to the collaboration.					
9	The MRC, as a representative of your organization, feel pulled between trying to meet both your organization's and the collaboration's expectations.					
Mutuality						
10	Partner organizations (including your organization) have combined and used each other's resources so all partners benefit from collaborating.					
11	The MRC shares information with partner organizations that will strengthen their operations and programs.					
12	What partner organizations bring to the collaboration is appreciated and respected by the MRC and other partner organizations.					

No	Statement					
		1 strongly disagree	2 disagree	3 neither disagree nor agree	4 agree	5 strongly agree
13	The MRC achieves its own goals better by working with partner organizations than working alone.					
14	Partner organizations (including your organization) work through differences to arrive at win-win solutions.					
Trust						
15	The people who represent partner organizations in the collaboration are trustworthy.					
16	The MRC can count on each partner organization to meet its obligations to the collaboration.					
17	The MRC feels it worthwhile to stay and work with partner organizations rather than leave the collaboration.					

Part 4: Measuring Perception of Collaboration Outcomes

Please give a score for MRC outcomes on hydropower planning.

No	Statement	Not at all 1 2 3 4 5 A great extent				
		1	2	3	4	5
1	Overall, how effective is this collaboration in achieving its expected purpose and outcomes?					
2	Overall, how would you rate the quality of working relationships that have developed between your organization and partner organizations as a result of this collaboration?					
3	Overall, to what extent has your organization's view of the issue(s)/problem(s) that brought the collaboration together broadened as a result of listening to partner organizations' views?					
4	Overall, to what extent has your organization increased its interaction with partner organizations (like increased referrals and/or service contracts, joint program development) as a result of the collaboration?					
5	Overall, to what extent has the collaboration helped to make partner organizations' influence on each other more equal?					

Part 5: Evaluation of the MRC

What are things that the MRC does well, and what are the things that need improvement?

Thank you very much for participating in my research.